Rural CAP
Rural Alaska Community Action Program, Inc.

2021 Annual Report
Healthy People | Sustainable Communities | Vibrant Cultures
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Who We Are

The Rural Alaska Community Action Program, Inc., (RurAL CAP) founded in 1965, is a private, statewide, nonprofit organization working to improve the quality of life for low-income Alaskans. Governed by a 24-member Board of Directors, we represent every region of the state as one of the largest and most diverse nonprofit organizations in Alaska.

We value input from and have respect for all people. We believe that Alaskans have the right to maintain their cultural heritage and close relationship to the land while protecting their economic and human potential.

As the only Community Action Program in the state, our programs in housing, early childhood education, and health and well-being serve to alleviate the root causes of poverty. We deliver innovative, community-driven solutions in response to Alaska’s most challenging needs while supporting vulnerable individuals and communities statewide.

Mission

To empower low-income Alaskans through advocacy, education, affordable housing, and direct services that respect our unique values and cultures

Vision

Healthy People  |  Sustainable Communities  |  Vibrant Cultures

Board of Directors 2021

Executive Committee

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>President</td>
<td>Joe Williams§</td>
</tr>
<tr>
<td>Vice President</td>
<td>Walter Sampson§</td>
</tr>
<tr>
<td>Secretary</td>
<td>Rená Nicklie</td>
</tr>
<tr>
<td>Treasurer</td>
<td>Marvin Adams</td>
</tr>
<tr>
<td>Member</td>
<td>Mark Hoover</td>
</tr>
<tr>
<td>Member</td>
<td>Etta Kuzakin</td>
</tr>
<tr>
<td>Member</td>
<td>Niki Tshibaka</td>
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Target Area Representatives

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<tr>
<th>Association</th>
<th>Name</th>
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<tbody>
<tr>
<td>Aleutian/Pribilof Islands Association</td>
<td>Etta Kuzakin</td>
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<tr>
<td>Assoc. of Village Council Presidents, Inc.</td>
<td>Robert Hoffman</td>
</tr>
<tr>
<td>Bristol Bay Native Association</td>
<td>Ted Angasan</td>
</tr>
<tr>
<td>Central Council Tlingit &amp; Haida</td>
<td>Delbert Kadake</td>
</tr>
<tr>
<td>Child Development Policy Council</td>
<td>Ashley Hicks</td>
</tr>
<tr>
<td>Chugachmiut</td>
<td>Mark Hoover</td>
</tr>
<tr>
<td>Copper River Native Association</td>
<td>Rená Nicklie</td>
</tr>
<tr>
<td>Kawerak, Inc.</td>
<td>Barb Gray</td>
</tr>
<tr>
<td>Kodiak Area Native Association</td>
<td>Margaret Roberts</td>
</tr>
<tr>
<td>Maniilaq Association</td>
<td>Percy Ballot</td>
</tr>
<tr>
<td>Tanana Chiefs Conference</td>
<td>Nancy James</td>
</tr>
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<td>Alaska Native Brotherhood/Sisterhood</td>
<td>Joe Williams§</td>
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Public Representatives

<table>
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<tr>
<th>Position</th>
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<tbody>
<tr>
<td>Governor/Lt. Governor of Alaska</td>
<td>Leif Albertson</td>
</tr>
<tr>
<td>Municipality of Anchorage</td>
<td>Vacant</td>
</tr>
<tr>
<td>Anchorage Council Tlingit &amp; Haida</td>
<td>Claire Pywell†</td>
</tr>
<tr>
<td>Northwest Arctic Borough</td>
<td>Marvin Adams</td>
</tr>
<tr>
<td>Native Village of Hooper Bay</td>
<td>Walter Sampson</td>
</tr>
<tr>
<td>AK Dept. Education &amp; Early Development Board Seat</td>
<td>Chief Eric Olson</td>
</tr>
<tr>
<td></td>
<td>Niki Tshibaka</td>
</tr>
<tr>
<td></td>
<td>Vacant</td>
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</tbody>
</table>

Private Sector Representatives

<table>
<thead>
<tr>
<th>Organization</th>
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</thead>
<tbody>
<tr>
<td>Alaska Legal Services Corporation</td>
<td>Nikole Nelson</td>
</tr>
<tr>
<td>Bright Road Wealth Management</td>
<td>Matthew Anderson†</td>
</tr>
<tr>
<td>Alaska Village Initiatives</td>
<td>Myrna Torgramsen</td>
</tr>
<tr>
<td>AK Natural Scentz</td>
<td>Amanda McFarland-Jicha</td>
</tr>
</tbody>
</table>

Youth Representatives

<table>
<thead>
<tr>
<th>Name</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Shishmaref</td>
<td>Esau Sinnok</td>
</tr>
<tr>
<td>Nome</td>
<td>Adelaine Ahmasuk</td>
</tr>
</tbody>
</table>

* Nancy Burke served 10/2016-4/2021
§ served from 05/2021
† served 12/2014-05/2021
Message from Leadership

We are inspired by the spirit and resilience of Alaskans through this past year. The impacts of supply chain disruptions, emerging COVID variants, school and business closures, workforce shortages, and more, continued to threaten the health and well-being of our community. These challenges have led to the increasing prevalence of inequity and poverty across our local and global communities, resulting in a heightened need for our mission-driven services statewide.

In response to these ongoing obstacles, Alaskans united. Together, we harnessed innovation to drive meaningful change across the state amidst the ongoing pandemic. As the only Community Action Agency within the state of Alaska, RurAL CAP addressed and alleviated the root causes of poverty and supported Alaskans through:

Housing
- 233 adults and 315 children received transitional or affordable housing
- 400 people received homeless outreach services
- 15 families moved into their homes through the Mutual Self-Help Housing program
- 125 families’ homes were weatherized

Health & Well-Being
- 31 VISTA members provided anti-poverty support to more than 7,663 people and raised more than $3.4 million in support of their host organizations
- 22 Tribes received training and technical assistance through the Alaska Tribal Justice Resource Center
- 148 individuals from 44 communities benefitted from the Resource Basket’s training and technical assistance services offered to tribes and supported by the US Department of Justice

Education
- 24 communities received early childhood education services
- 639 children were enrolled in Early Head Start and Head Start programs

Our agency maintains our commitment to improving the quality of life for Alaskans with low incomes. Our successes are only possible with the support of our partners and staff alike. Through this pandemic, our organization has grown stronger, more agile, and poised to partner across the state in new, innovative ways. Together, we look forward to working on emerging projects including:
- Rural housing development
- Food systems and increased food security
- Domestic violence and sexual assault victim services
- Trauma-informed care

We are honored to continue delivering intentional and effective programming statewide. Our Team recognizes that no accomplishments could be made without the steadfast commitment of individuals and partners. Thank you for your dedication to our mission as we work to empower low-income Alaskans through advocacy, education, affordable housing and direct services that respect our unique values and cultures. Together, we look forward to a future with Healthy People, Sustainable Communities, Vibrant Cultures.

Sincerely,

Joe Williams            L. Tiel Smith
President, Board of Directors    Chief Executive Officer
In fiscal year 2021, the agency operated on $43 million, which included $27 million for nonprofit sources and $15 million for its for-profit subsidiaries: Rural Energy Enterprises; RC 325 Third, LLC; and RC Muldoon Road, LLC. Although RurAL CAP’s central office is located in Anchorage, nearly half of its employees, as well as the majority of its Board members, live and work in rural Alaska. During 2021, RurAL CAP employed 502 Alaskans in 57 communities statewide.
What We Do

Early Education

We serve prenatal women, children, and families through early childhood education. Promoting socio-emotional development, healthy practices, cultural richness, and school readiness, our programs include the Child Development Center, Head Start, Early Head Start, and Parents as Teachers.

Housing

Our housing programs address the physical, mental, and financial needs of individuals and families through Homeless, Housing, & Shelter Services; Homeownership; and Home Improvement services.

Health & Well-Being

Through community-driven programming and services, we find solutions for locally identified needs via youth development, community wellness, and healing. While operating as a provider of related training and technical assistance, we provide National Service, Wellness, and Training & Technical Assistance programs throughout the state.
Programs

Early Education

Child Development Center

<table>
<thead>
<tr>
<th>Anchorage</th>
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Head Start & Early Head Start

<table>
<thead>
<tr>
<th>Akiak*</th>
<th>Kake</th>
<th>Nunapitchuk*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alakanuk</td>
<td>Ketchikan</td>
<td>Pilot Station*</td>
</tr>
<tr>
<td>Anchorage</td>
<td>Kluti Kaah</td>
<td>Savoonga</td>
</tr>
<tr>
<td>Chevak</td>
<td>Kodiak</td>
<td>St. Mary’s*</td>
</tr>
<tr>
<td>Emmonak</td>
<td>Kwethluk*</td>
<td>Stebbins</td>
</tr>
<tr>
<td>Haines</td>
<td>Marshall</td>
<td>Sterling</td>
</tr>
<tr>
<td>Homer</td>
<td>Mountain Village*</td>
<td>Tok/Tanacross</td>
</tr>
<tr>
<td>Hooper Bay*</td>
<td>Napaskiak*</td>
<td>Toksook Bay</td>
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</table>

*Also an Early Head Start Site

Parents as Teachers

<table>
<thead>
<tr>
<th>Anchorage</th>
<th>Kodiak</th>
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<tbody>
<tr>
<td>Chevak</td>
<td>Mountain Village</td>
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<td>Haines</td>
<td>Toksook Bay</td>
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Health & Well-Being

Homeless, Housing, & Shelter Services

<table>
<thead>
<tr>
<th>Affordable Housing</th>
<th>Homeless Outreach</th>
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<tbody>
<tr>
<td>Supportive Housing</td>
<td>Bay Haven Domestic Violence &amp; Sexual Assault Shelter</td>
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Homeownership

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<tr>
<th>Mutual Self-Help Housing</th>
<th>Housing/Credit Counseling</th>
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<tr>
<td>Certified Loan Packaging</td>
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Home Improvement

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<tr>
<th>Weatherization</th>
<th>Mobile Home Repair</th>
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<tbody>
<tr>
<td>Home Modifications &amp; Upgrades</td>
<td>Senior Access</td>
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National Service

<table>
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<tr>
<th>Elder Mentor Program</th>
<th>RAY AmeriCorps Program</th>
</tr>
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<tbody>
<tr>
<td>AmeriCorps VISTA Program</td>
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Wellness

<table>
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<tr>
<th>Youth Development &amp; Culture Grants</th>
<th>Sacred Beginnings</th>
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<tbody>
<tr>
<td>Youth Tobacco Prevention</td>
<td>Hooper Bay Wellness Program</td>
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Training & Technical Assistance

<table>
<thead>
<tr>
<th>The Resource Basket</th>
<th>Alaska Tribal Victim Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alaska Tribal Justice Resource Center</td>
<td>Training &amp; Technical Assistance</td>
</tr>
</tbody>
</table>
Homes were made safe, affordable, and accessible to nearly 700 Alaskans.

Your commitment to a brighter future resulted in 4,728 Alaskan Youth receiving age-appropriate education via early childhood education, nutritional lessons, youth development, or anti-poverty support service training.

Emergency shelter was provided to 47 Alaskans seeking refuge from domestic violence and sexual assault in rural Alaska.

95% of youth who participated in Youth Development & Culture Grants Programs exhibited increased knowledge and/or understanding of tribal backgrounds, histories, traditions, languages, and/or values.

Training & Technical Assistance was provided to 44 rural communities and 22 tribes to support the development of tribal justice systems.
RurAL CAP in Action

"We traveled to Kotzebue to begin the bathroom remodel for Dilyn Hall, a 16-year-old girl who was born with a rare genetic disorder called Fybrodysplasia Ossificans. She uses a scooter and wheelchair to get around but needs help with dressing, using the bathroom, or reaching things due to her limited arm movements.

The evening after completing the project I received a text from Dilyn’s mother Jade expressing her gratitude as Dilyn had been able to brush her teeth and shower by herself that evening - something she hasn’t been able to do in ten years or more. Jade said this may not seem like a big deal, but it was huge for them.

By helping Dilyn gain a sense of independence through the project, a weight was lifted off the entire family, making this a true success story for our program."

- Shelby Clem
Field Supervisor, Planning & Construction

"During this pandemic, I’m glad to help the teachers prepare projects for students and put packets together for fun nights for the Head Start families."

- Elena Serame
Elder Mentor, Kodiak

"My service year was a transformative experience. I made life-long friendships and had the honor of serving the Alaska Native community alongside Elders, Culture Bearers, youth, and leaders. Throughout my year of service, I sat in on meetings with State officials, developed social media campaigns, drafted stories, wrote speeches, prepared grant applications, and so much more. I am forever grateful for all that [Anchorage Neighborhood Health Center (ANHC) staff] shared with me, and I’m happy to share that following my service year, I was offered a full-time position at ANHC where I continue to work today. Quyana, RurAL CAP, for this life-changing experience!"

- Presley West
Resilient Alaska Youth AmeriCorps Member
"I have chosen to serve because there was a need for youth to be active in the Village of Saint Michael. Many are seeing a loss of culture and I am here to keep the cultural custom Native Song and Dance at the school and in the community of St. Michael. The RAY AmeriCorps program has brought new planning for the future and Village members and youth participation in instilling culture and customs much needed in our community."

- Frankie B. Myomick
Resilient Alaska Youth AmeriCorps Member, St. Michael

"Even from the first time I met [Rhonda], I was struck by her tenacity to overcome adversity and the challenges life had brought her way, but more so, I was struck by her kind, giving, and caring nature...She has single handedly made it possible for at least three other single female households to successfully complete construction of their homes."

- Mi’Shell French
Homeownership Program Director
on Rhonda D. Johnson, MSHH Volunteer and National Community Action Partnership Award Recipient

"I have had really good experiences with the Early Head Start program. It helps us communicate and interact more with each other."

- Wilson, Louisa, & Gabriel Tikiun
Early Head Start, Nunapitchuk
In December 2021, we celebrated the 10-year anniversary of Karluk Manor. As Anchorage’s inaugural Housing First facility, Karluk Manor broke previous service barriers and worked as a blueprint for permanent, supportive housing programming across Anchorage and the state of Alaska.

Karluk Manor’s Housing First approach offers individuals low-barrier access to a safe place to call home while supporting them through the challenges of substance abuse and behavioral health challenges. Our method encourages healthy lifestyles and self-sufficiency by empowering clients to make informed decisions about their circumstances and providing them with opportunities to meet their unique needs and goals.

Thanks to Karluk Manor, we now operate five supportive housing facilities across Anchorage, providing stability, safety, and support to over 500 people each year. This irreplaceable programming would not be possible without the dedication of program and administrative staff, the generous support of funders and donors, the eagerness of volunteers, the kindness of our communities, and the drive and heart of the clients we serve. It is because of all of you that we look forward to the next 10 years and beyond!

"Karluk is the difference between night and day. I finally have a roof over my head."

- Roger
Karluk Client since 2020

"Be grateful for your home and respect it."

- Brenda K.
Karluk Client
"Karluk kept me from being homeless, kept me safe, and reminded me I am cared for. Karluk is family."

- Brenda B.
  Karluk Client

"It was hard to just stay alive before being placed at Karluk. I feel safe all the time now."

- Russell
  Karluk Client since 2011

"Karluk is a pillow underneath my head."

- Eva-Joy
  Karluk Client since 2011
Financial Summary

Nonprofit Funding Sources

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<tr>
<th>Source</th>
<th>Amount</th>
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<tr>
<td>Federal - Direct</td>
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<tr>
<td>Federal - State &amp; Other</td>
<td>7,648,363</td>
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<tr>
<td>State of Alaska</td>
<td>4,609,439</td>
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<tr>
<td>Other</td>
<td>4,605,247</td>
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<tr>
<td>Local Grants</td>
<td>1,854,010</td>
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<td>Corporation, Foundation &amp; Individual Support</td>
<td>159,514</td>
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<td>Other Revenue</td>
<td>2,591,723</td>
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<td><strong>Nonprofit Source Subtotal</strong></td>
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<tr>
<td>Rural Energy Enterprises</td>
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<tr>
<td>RC 325 Third, LLC</td>
<td>277,939</td>
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<tr>
<td>RC Muldoon Road, LLC</td>
<td>276,715</td>
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<td><strong>Total</strong></td>
<td>42,901,366</td>
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The FY2021 audit was conducted by Moss Adams. RurAL CAP’s federally approved indirect rate of 12.0% of direct costs covers administrative expenses such as those for the executive, accounting, purchasing, and human resources departments, corporate insurance, annual audit, and Board of Directors.

Subsidiaries

Rural Energy Enterprises
Rural Energy Enterprises (REE), a wholly owned subsidiary of RurAL CAP, is a wholesale distributor of energy-efficient and money-saving products. REE began in 1987 after receiving a federal grant to evaluate the feasibility of engaging in energy-related for-profit activity.

Low-Income Housing Tax Credit Properties
RurAL CAP used the US Department of Housing and Urban Development’s Low-Income Housing Tax Credit (LIHTC) to acquire and develop 325 East 3rd Avenue and Muldoon Garden. These two properties provide permanent supportive housing and affordable housing, respectively, to low-income individuals and families in Anchorage. RurAL CAP’s ownership interest of these LIHTC properties is less than 0.1%.

Nonprofit Funding Uses

<table>
<thead>
<tr>
<th>Category</th>
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<tbody>
<tr>
<td>Child Development</td>
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<tr>
<td>Community Development</td>
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<tr>
<td>Planning &amp; Construction</td>
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<td>Supportive Housing</td>
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<td>Other Programs</td>
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<td><strong>Nonprofit Use Subtotal</strong></td>
<td>28,018,783</td>
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<td>Rural Energy Enterprises</td>
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<tr>
<td>RC 325 Third, LLC</td>
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<tr>
<td>RC Muldoon Road, LLC</td>
<td>588,443</td>
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<tr>
<td>Change in Net Assets</td>
<td>972,785</td>
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<tr>
<td><strong>Total</strong></td>
<td>42,901,366</td>
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</tbody>
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Fiscal year ending September 30, 2021
Acknowledgements

Thank you for collaborating to fulfill our vision of Healthy People | Sustainable Communities | Vibrant Cultures

907 Heating and Plumbing
Abused Women’s Aid in Crisis (AWAIC)
Access Alaska
Administration for Children & Families (ACF) - Office of Child Care
ACF - Office of Head Start
ACF - Administration for Native Americans
Agape Electric
Akiachak Native Community
Akiaq
Alakanuk
Alaska Afterschool Network
Alaska Association for the Education of Young Children
Alaska Behavioral Health
Alaska’s Best Water & Coffee
Alaska Center for Children and Adults
Alaska Children’s Trust
Alaska Community Foundation
Alaska Community Services
Alaska Dept. of Commerce, Community and Economic Development
Alaska Dept. of Education and Early Development
Alaska Dept. of Environmental Conservation
Alaska Dept. of Health and Social Services
Alaska Dept. of Justice
Alaska Dept. of Labor & Workforce Development
Alaska Dept. of Public Safety
Alaska Dept. of Veterans Affairs
Alaska Division of Behavioral Health
Alaska Division of Juvenile Justice
Alaska Division of Public Assistance
Alaska Early Childhood Advocacy Group
Alaska Early Childhood Coordinating Council
Alaska First Realty
Alaska Food Policy Council
Alaska Forum on the Environment
Alaska Humanities Forum
Alaska Industrial Hardware
Alaska Marine Lines
Alaska Mental Health Trust Authority
Alaska Mental Health Consumer Web
Alaska Native Justice Center
Alaska Native Medical Center
Alaska Native Tribal Health Consortium
Alaska Native Women’s Resource Center
Alaska Network on Domestic Violence and Sexual Assault
Alaska Psychiatric Institute
Alaska Regional Hospital
Alaska Safety
Alaska School Activities Assoc.
Alaska Seeds of Change
Alaska System for Early Education Dept. (SEED)
Alaska Waste
Aleut Community of St. Paul Island Tribal Government
Aleutian Pribilof Islands Assoc.
Amazon Smile
AmeriCorps
American Cancer Society
American Lung Assoc.
American Non Smokers Rights Foundation
Anchorage Association for the Education of Young Children
Anchorage Coalition to End Homelessness
Anchorage Community Land Trust
Anchorage Museum
Anchorage Neighborhood Health Center
Anchorage Safety Patrol and Center
Anchorage School District
Anchorage Youth Courts
Army Access
Arctic Access
Arctic Office Supply
Arctic Slope Native Assoc.
Association of Village Council Presidents
Association of Alaska Housing Authorities
Barnes and Noble
Barrow Child Care
Beans Cafe
Bering Straits Native Corp.
Bering Straits Regional Housing Authority
Best Beginnings
Bethel Community Services
Bethel Family Clinic
Bethel Library
Big Dog Construction
Boys and Girls Club
Brian Saylor and Associates
Bristol Bay Health Corp.
Bristol Bay Native Assoc.
Brother Frances Shelter
Brown’s Electric
Builders Millwork and Supply
Campfire Alaska
Consortia of Administrators for Native American Rehabilitation (CANAR)
Capitol Glass
Carlisle
Catholic Social Services
Central Council of the Tingit and Haida Indian Tribes of Alaska
Charlotte Martin Foundation
Chevak
Chevak Traditional Council
Child and Adult Care Food Program
Chilkat Indian Village
Chilkat Valley Community Foundation
Chugach Technical College
Cities of Hooper Bay, Kenai, Mountain Village, Quinagak, Sand Point, and Solomon
Clare House
Clare Swann Early Learning Center
Coastal Villages Region Fund
Community Connections
Cook Inlet Housing Authority
Cook Inlet Lending Center
Cook Inlet Tribal Council
Copper River Native Assoc.
Copper River Native Association - Child Care
Copper River School District
Copper Valley Learning and Day Care Center
Covenant House Alaska
Curyung Tribal Council
DM Roofing
Denali Commission
Desert Air Service
Digital Blue Print
Disability Law Center
Donor’s Gold
Downtown Soup Kitchen Hope Center
Eonekon
Emmons Mechanical
Enstar
Environmental Protection Agency
Eva Foundation
Ferguson
Federal Home Loan Bank
First Alaskans Institute
First American Title
First Bank of Ketchikan
Four A’s Frontier Supply Co.
GCI
Gateway School District
Gensco
Grailer
Haines
Haines School District
Help Me Grow Alaska
Historic Ketchikan
Holiday Stationstores
Home Depot
Home for Good
Homer
Homer Electric
Homer Foundation
Hooper Bay
Housing Assistance Council
Howard Valentine Coffman Cove School
Huslia Tribal Council
Integrity Services
Ionia, Inc.
J-B Stor or N Lok
Joy and Tom Saved the World
Kake
Kake City Schools
Kashunamut School District (Chevak)
Kasigluk Tradition Council
Kawerak, Inc.
Keller Supply
Kenai Peninsula Home Builders
Kenai Peninsula School District
Kenai Peninsula Borough
Kenai Alutac
Kenai Native Indian Tribe
Ketchikan
Ketchikan School District
Kids Corp
Kluti Kaah
Kobuk Valley Consulting
Kodiak
Kodiak Area Native Assoc.
Kodiak Community Foundation
Kodiak Island Borough
Kodiak School District
Konica Minolta
Kroger Corp.
Kuskokwim School District
Lower Kuskokwim School District
Lower Yukon School District
Lowell’s Lutheran Social Services
Lynn Canal
Maniilaq Assoc.
March of Dimes
Mark’s Drywall
Marshall
Marshall Architecture
Mat-Su Borough School District
Mat-Su Health Foundation
Mentasta Traditional Council
Mountain View Health Center
Mt. Sanford Tribal Consortium
Mt. Village
Municipality of Anchorage
Namwalek IRA Council
Napaskiah
Napaskiah Tribal Council
National Asian Pacific Center for Aging
National Institute of Health
Native Villages of Ambler, Bill Moore’s Slough, Chuathbaluk, Elyak, Hooper Bay, Kluti-Kaah, Ninilchik, Port Heiden, Selawik, Tlettun, Tyonek, and Venetie
NeighborWorks Alaska
New Skyhawk Traditional Council
Nine Star
Ninilchik Traditional Council
North Slope Borough
Northern Air Cargo
Northwest Strategies
Norton Sound
Norton Sound Health Corp.
Nuquput Child Care
Nunapitchuk
NW Inuit Health Authority
Opt-in-Kiana
Pacific Rim Building Products
Parents as Teachers National Center
Parker, Smith & Feak Inc.
Peninsula Overseas Door
Peninsula Plumbing
Pilot Station
Planned Parenthood
Polar Pediatrics
Premier Blue Cross Blue Shield of Alaska
Prince William Sound Science Center
Providance Alaska Foundation
Providance Hospital
Public Health Nursing
Railbelt Mental Health
RainTech RainGutters
Rasmuson Foundation
REACH, Inc.
Recover Alaska
Redoubt Realty
Reliant Advisory Services
Rug Bones Flooring
Salamafot Native Assoc.
Salvation Army
Saloonoga
Schrock Construction
Scott’s Flooring
Se Alaska Independent Living
Sea Lion Corp
Sealaska Corp.
Sealaska Heritage Institute
Seaview
Senco of Alaska
Serve Alaska
Seventh Generation Fund for Indigenous People
Shageluk Native Village
Sherwin Williams
Situs School District
Straightline Traditional Council
Small Business Administration
Smith Well Drilling
Social Security Administration
South Central Alaska Area Health Education Center (SCAHEC)
Southcentral Foundation
Southcentral Alaska Association for the Education of Young Children
Southeast Alaska Independent Living
Southeast Alaska Regional Health Consortium
Southeast Island School District
Southwest Region School District
Special Education Service Agency
Spenard Builders Supply
Springhill Suites
St Mary’s
St Mary’s School District
Standing Together Against Rape (STAR)
Startec Architecture Inc.
Stebbins
Stebbins Community Assoc.
Sterling
Stone Soup Group
Stony River Traditional Council
Sultana New Ventures/Recover AK Tanacross
Tanaina Child Development
Tanana Chiefs Conference
Target Circle Giving
Tanacross Village Council
Taurian Engineering
The Energy Conservatory
Tlingit Haida Regional Housing Authority
Took
Tok local churches
Toksook Bay
Traditional Council of Togiak
Trustworthy Hardware
Tundra Women’s Coalition
Tyonek Child Care
United Way of Anchorage
University of Alaska Anchorage
University of Alaska Center for Economic Development
University of Alaska Center for Human Development
University of Alaska Fairbanks
University of Alaska Southeast
Ursco
US Department of Agriculture
US Department of Education
US Department of Energy
US Department of Health and Human Services
US Department of Housing and Urban Development
US Department of Justice
US Treasury - CARES Act Funding
Villages of Illiamna, Northway, Tuktoyaktuk, Solomon
Walters and Associates
Washington State Community Action Program
Waterworks Plumbing
Wells Fargo
Wisdom and Associates
Yukon-Kuskokwim Health Corporation
Yupit School District
YWCA Alaska