



Rural CAP

Rural Alaska Community Action Program, Inc.



2022

Annual Report

Healthy People | Sustainable Communities | Vibrant Cultures

RurAL CAP's Central Office rests on the traditional lands of the Dena'ina Athabascans and has services spread across the state. For thousands of years, Alaska Natives have been and continue to be the stewards of this land. It is with gratefulness and respect that we recognize their contributions, innovations, and perspectives.



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Who We Are

Rural Alaska Community Action Program, Inc., (RurAL CAP) founded in 1965, is a private, statewide, nonprofit organization working to improve the quality of life for low-income Alaskans.

Governed by a 24-member Board of Directors, we represent every region of the state as one of the largest and most diverse nonprofit organizations in Alaska.

We value input from and have respect for all people. We believe that Alaskans have the right to maintain their cultural heritage and close relationship to the land while protecting their economic and human potential.

As the only Community Action Program in the state, our programs in housing, early childhood education, and health and well-being serve to alleviate the root causes of poverty. We deliver innovative, community-driven solutions in response to Alaska's most challenging needs while supporting vulnerable individuals and communities statewide.

To empower low-income Alaskans through advocacy, education, affordable housing, and direct services that respect our unique values and cultures

Healthy People | Sustainable Communities | Vibrant Cultures

Mission

Vision

Board of Directors 2022

Executive Committee

President	Joe Williams
Vice President	Walter Sampson
Secretary	Barb Gray
Treasurer	Marvin Adams
Member	Mark Hoover
Member	Delbert Kadake
Member	Ashley Hicks
Member	Amanda McFarland
Member	Nikole Nelson

Target Area Representatives

Aleutian/Pribilof Islands Association	Etta Kuzakin
Assoc. of Village Council Presidents, Inc.	Robert Hoffman
Alaska Native Brotherhood	Paul Johnson
Alaska Native Sisterhood Grand Camp	Paulette Moreno
Bristol Bay Native Association	Ted Angasan
Central Council Tlingit & Haida	Delbert Kadake
Child Development Policy Council	Ashley Hicks
Chugachmiut	Mark Hoover
Copper River Native Association	Tonilee Jackson-Goodlataw
Kawerak, Inc.	Barb Gray
Kodiak Area Native Association	Margaret Roberts*
Maniilaq Association	Percy Ballot

Public Representatives

Alaska Cooperative Extension Service	Leif Albertson
Office of the Governor	Kim Kovol
Anchorage Council Tlingit & Haida	Marvin Adams
Northwest Arctic Borough	Walter Sampson
Native Village of Hooper Bay	Eric Olson
Native Village of Saxman	Joe Williams
Board Seat	Vacant
Board Seat	Vacant

Private Sector Representatives

AK Natural Scentz	Amanda McFarland
Alaska Legal Services Corporation	Nikole Nelson
Alaska Village Initiatives Management	Robert "Bob" Hendricks
Alaska Village Initiatives Management	Myron Naneng † §

* served to 09/2022

§ Myrna Torgramsen served to 09/2022

† Alternate

Message from Leadership

Our progress toward alleviating poverty in 2022 was a direct result of the unified efforts made possible by our partners and community members.

Together, through collaboration and intention, we can build a sustainable future for individual Alaskans and communities.

Already, we are actively partnering to increase the delivery of comprehensive capacity development services with our new Community Action Resource Center. Through building and promoting the capacity of our communities statewide, we empower sustainable, local solutions.

Our expanded programming upholds our agency's legacy while addressing emergent community needs. Thank you for taking part in our history and sharing our vision of a healthy, sustainable, and vibrant future for Alaskans.



Sincerely,

Joe Williams
President, Board of Directors

L. Tiel Smith
Chief Executive Officer

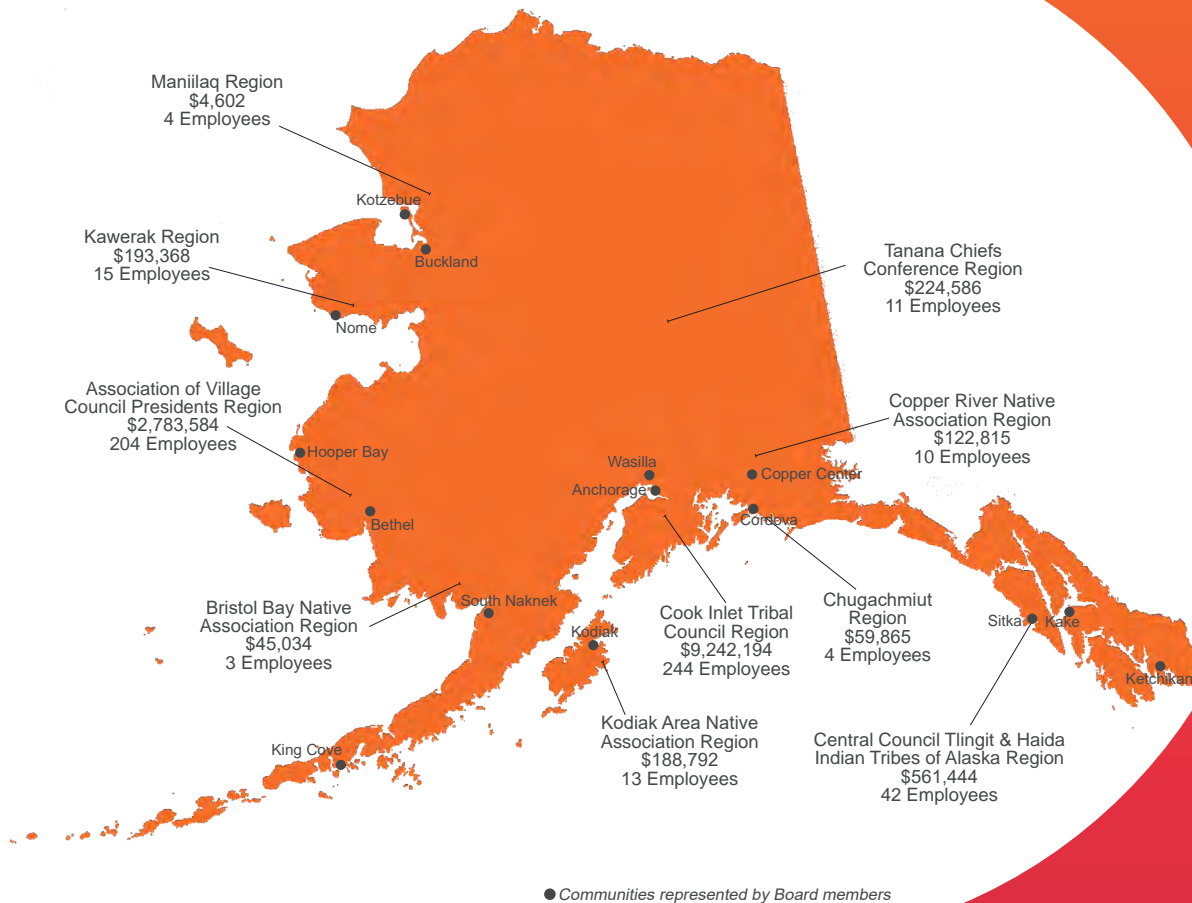
Following the ratification of the Economic Opportunity Act of 1964, Community Action Agencies (CAAs) were developed across the nation to address the War on Poverty. Rural Alaska Community Action Program, Inc., (RurAL CAP), has uniquely served as the state's only CAA since 1965 and has since operated with the mission to ensure the causes and conditions of poverty are effectively addressed and to strengthen, promote, represent, and serve the Community Action Network.



Economic Impact

In fiscal year 2022, the agency operated on \$46 million, which included \$28 million for nonprofit sources and \$17 million for its for-profit subsidiaries: Rural Energy Enterprises; RC 325 Third, LLC; and RC Muldoon Road, LLC. Although RurAL CAP's Central Office is located in Anchorage, more than half of its employees, as well as the majority of its Board members, live and work in rural Alaska. During 2022, RurAL CAP employed 550 Alaskans in 64 communities statewide.

Economic Impact of Wages Paid FY 2022



Proudly informed by an agency-based
Diversity, Equity, & Inclusion Committee

What We Do

Early Education



We serve prenatal women, children, and families through early childhood education. Promoting socio-emotional development, healthy practices, cultural richness, and school readiness, our programs include the Child Development Center, Head Start, Early Head Start, and Parents as Teachers.

Housing



Our housing programs address the physical, mental, and financial needs of individuals and families through Homeless, Housing, & Shelter Services; Homeownership; and Home Improvement services.

Health & Well-Being



Through community-driven programming and services, we find solutions for locally identified needs via youth development, community wellness, and healing. We also provide Training & Technical assistance, Wellness, and National Service programs throughout the state.

Client Services

Early Education

Child Development Center

Anchorage

Head Start & Early Head Start

Akiak*	Kake	Nunapitchuk*
Alakanuk	Ketchikan	Pilot Station*
Anchorage	Kluti Kaah	Savoonga
Chevak	Kodiak	St. Mary's*
Emmonak	Kwethluk*	Stebbins
Haines	Marshall	Sterling
Homer	Mountain Village*	Tok/Tanacross
Hooper Bay*	Napaskiak*	Toksook Bay

*Also an Early Head Start Site

Parents as Teachers

Anchorage	Kodiak
Chevak	Mountain Village
Haines	Toksook Bay

Housing

Homeless, Housing, & Shelter Services

Affordable Housing	Homeless Outreach
Supportive Housing	Bay Haven Domestic Violence & Sexual Assault Shelter

Homeownership

Mutual Self-Help Housing	Housing/Credit Counseling
Certified Loan Packaging	

Home Improvement

Weatherization	Mobile Home Repair
Home Modifications & Upgrades	Senior Access

Health & Well-Being

National Service

Elder Mentor Program	RAY AmeriCorps Program
AmeriCorps VISTA Program	

Wellness

Youth Development & Culture Grants	Sacred Beginnings
Youth Tobacco Prevention	Hooper Bay Wellness Program
	Rural Providers' Conference

Training & Technical Assistance

The Resource Basket	Alaska Tribal Victim Services
Alaska Tribal Justice Resource Center	Training & Technical Assistance

Community Impact



658 families received early childhood and parent education services, totaling **811 children** across **22 communities** statewide.

210 homes were made safe, affordable, and accessible to Alaskans.



National service members provided anti-poverty support to **5,978 low-income Alaskans**.

Affordable and supportive-transitional housing units provided homes to **534 community members** in Anchorage.



Emergency shelter services were provided to **92 Alaskans seeking refuge** from domestic violence and sexual assault in rural Alaska.

Garden projects in **10 rural communities** set foundations for locally based food security systems.

RurAL CAP in Action



"The RurAL CAP Weatherization program kept their promise of the 'things' that would be done to my home and even more. I am tearing up with happiness and gratefulness because the RurAL CAP crew did all that was needed to be done.

Thank You, RurAL CAP for the work done on my home!"

- Matilda Bogdanski
Weatherization Client
St. Mary's



"I don't know the odds and ends or the tricks and trades of building a house, but you tell me what I need to do, and I can hammer, I can cut. I was taught a lot of the cutting and techniques. You tell me, and I can learn. I can do it.

[It] is demanding, but, to me, I kept looking down at end of the road: 'This is my house. This is my house for me and my family.' My family was able to celebrate Thanksgiving in our new house. Rural Development made it possible. This program is such a blessing to me and my family."



- Tai Lepule
Mutual Self-Help Housing Client
Soldotna

With guidance from RurAL CAP's construction supervisors, Tai Lepule helped construct "everything except for the concrete, electrical, plumbing, and the shingle things that go on the top of the roof" as he built his own home in Soldotna, Alaska. USDA Rural Development's Mutual Self-Help Housing Technical Assistance Grants provide funding to qualified organizations like RurAL CAP to supervise groups of low-income individuals and families as they construct their own homes in rural areas.

"[We chose RurAL CAP] because they are Alaska-based, and the providers understand our needs, situations, and challenges in the village. They help us find solutions our own way and I appreciate the one-on-one TTA I have received from Victim Services. They are available, easy to contact, support our ideas, and do not try to change them.

Being an Alaska Native, I'm learning to appreciate who I am, and in the process, all the training and people involved in my life have given me the confidence to share what I have learned with my people. I really like to encourage people to take advantage of the resources and services that are available and run with them!"

- Helen Gregorio
Togiak Program Coordinator & active participant in RurAL CAP's monthly Victim Services Peer-2-Peer Cohort
Togiak



Some quotes have been altered for readability.



"The Nome Community Center (NCC) successfully expanded and improved the Nome Community Garden during the Spring and Summer of 2022 with the support and funding of the RurAL CAP Growing Rural Opportunities for Wellness (GROW) Program. This garden expansion project was a large success due to community support as well as the leadership displayed by local food security hero, Myra Scholze. Through funding provided by the GROW program, NCC was able to build new garden beds and outfit them with rich Alaskan compost and soil, which resulted in an abundant and bountiful harvest. They also used funds to pay a local laborer to build a new shed and complete other garden improvements that made the space a welcoming place that community members could enjoy. The garden beds were quickly rented out, while a few were set aside to grow food that would be donated to the food bank. In July, the GROW team led workshops and worked with the Boys and Girls Club- who were integral in the garden's success.

The Nome Community Garden is a great example of the importance of community-driven projects that truly engage the community and involve all age groups in rural Alaska. This project brought the community together and created a safe and positive space for people to gather."

- Sinead Morris-McHugh
Wellness Program Coordinator

"A husband and wife with three school-aged children came to Safe Harbor Muldoon after being the victims of a renter scam. They had essentially lost all their savings, so could not afford the initial cost associated with moving into a new home. During this family's [roughly four months] at Safe Harbor Muldoon, they took advantage of what was offered and chose to engage in services fairly regularly.

A month or so after this couple moved out and into their own apartment, I was invited to their new home. When I walked into the apartment, I was struck by how much care and concern had gone into decorating the home. The place was immaculate. No clutter. Very neat, very orderly. His wife greeted me with a huge smile, a hug, and then she said, "Welcome to our home! Can you believe it!?"

What truly struck me was the care, pride and attention given to the decorating of the house. Everywhere were fun pictures on the walls of their children. Randomly but carefully displayed were art projects from school and poems written about camping taped to the side of the bookshelf. And little "home-y" touches – everywhere there were family pictures and little treasures.

I felt a palpable sense of pride here. Pride in their family, in their arduous journey to finding a home. Pride in making it, their home. Pride in their love for each other. Pride in their resiliency, their strength; their fortitude to withstand a storm and stay together."

- Erich Walter
Supportive Housing Mental Health Clinician
Anchorage



"Children develop empathy and sense of purpose through experiences that allow them to observe and care for living things. They learn that living things need water and food just like them, and they learn that they can be botanists and biologists."

- Terri Mach
Head Start Education Coach
Homer

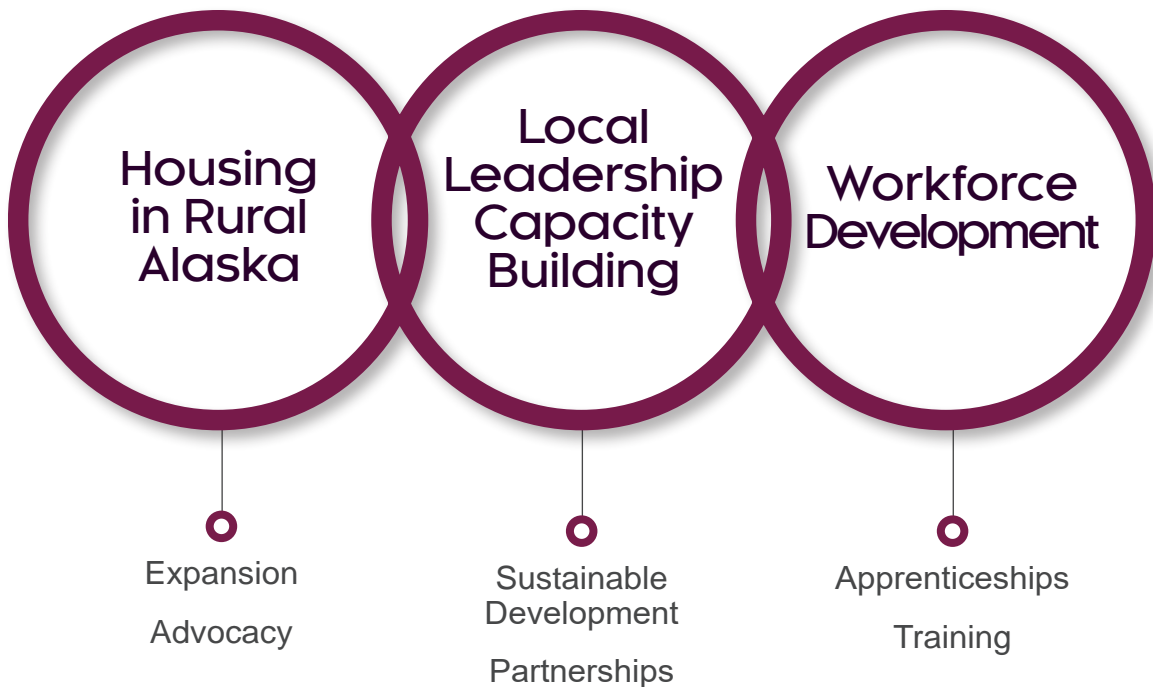
Children at the Stebbins Head Start explored plants and worms delivered to their site by Mach for hands-on learning.



Strategic Priorities 2023-2028

Alaska is at a pivotal moment in time with substantial economic and infrastructure opportunities within reach for our rural communities. Intentional capacity building and partnerships will enhance rural Alaskans' equitable access to the opportunities at hand to bolster self-determination and create a sustainable economic future across Alaska. In response, RurAL CAP's Board of Directors has identified Strategic Priorities through 2028 to provide the framework to integrate our existing statewide collaborations and direct our new initiatives. This unified approach will bring our vision of **Healthy People, Sustainable Communities, and Vibrant Cultures** to life.

External Strategic Priorities 2023-2028



As Alaska's only Community Action Agency, we focus our efforts to deliver services in all aspects of the fight against poverty and strive to instill individual empowerment. We rally behind the core of our mission – **to empower low-income Alaskans through advocacy, education, affordable housing, and direct services that respect our unique values and cultures** – we align our service areas to uphold our agency pillars of respect for people and continuous improvement through Rural Housing, Family Services, and Community Development.

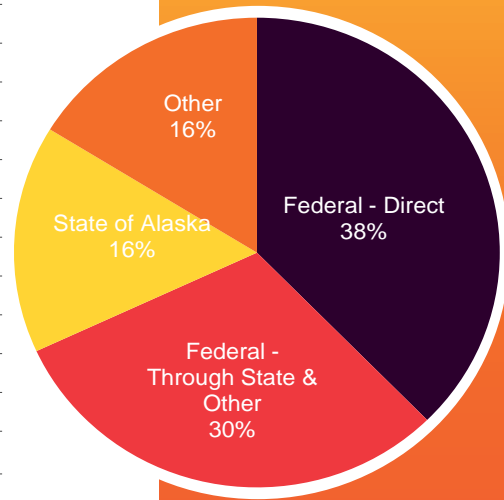
Service Portfolio



Financial Summary

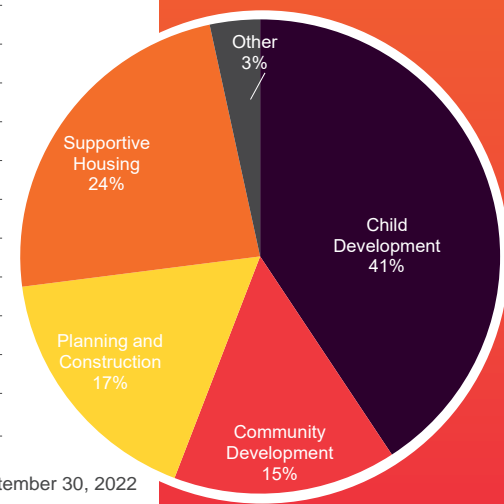
Federal - Direct	10,646,414
Federal - State & Other	8,619,015
State of Alaska	4,434,161
Other	4,588,384
Local Grants	1,513,061
Corporation, Foundation & Individual Support	235,521
Other Revenue	2,839,802
Nonprofit Source Subtotal	28,287,974
Rural Energy Enterprises	17,167,146
RC 325 Third, LLC	186,751
RC Muldoon Road, LLC	266,630
Total	45,908,501

Nonprofit Funding Sources



Child Development	11,876,048
Community Development	4,392,444
Planning & Construction	4,998,536
Supportive Housing	6,895,560
Other Programs	985,669
Nonprofit Use Subtotal	29,148,257
Rural Energy Enterprises	14,874,363
RC 325 Third, LLC	344,564
RC Muldoon Road, LLC	584,959
Change in Net Assets	956,358
Total	45,908,501

Nonprofit Funding Uses



Fiscal year ending September 30, 2022

The FY2022 audit was conducted by Moss Adams. RurAL CAP's federally approved indirect rate of 10.2% of direct costs covers administrative expenses such as those for the executive, accounting, purchasing, and human resources departments, corporate insurance, annual audit, and Board of Directors.

Subsidiaries

Rural Energy Enterprises

Rural Energy Enterprises (REE), a wholly owned subsidiary of RurAL CAP, is a wholesale distributor of energy-efficient and money-saving products. REE began in 1987 after receiving a federal grant to evaluate the feasibility of engaging in energy-related for-profit activity.



Low-Income Housing Tax Credit Properties

RurAL CAP used the US Department of Housing and Urban Development's Low-Income Housing Tax Credit (LIHTC) to acquire and develop 325 East 3rd Avenue and Muldoon Garden. These two properties provide permanent supportive housing and affordable housing, respectively, to low-income individuals and families in Anchorage. RurAL CAP's ownership interest of these LIHTC properties is less than 0.1%.

Acknowledgements

Thank you for collaborating to fulfill our vision of
Healthy People | Sustainable Communities | Vibrant Cultures

907 Heating and Plumbing	Foundation	Digital Blue Print	Manilaq Assoc.	Sleetmute Traditional Council
Abused Women's Aid in Crisis (AWAIC)	Anchorage Association for the	Disability Law Center	March of Dimes	Small Business Administration
Access Alaska	Education of Young Children	Donlin Gold	Mark's Drywall	Smith Well Drilling
Administration for Children & Families	Anchorage Coalition to End	Downtown Soup Kitchen Hope Center	Marshall	Social Security Administration
(ACF) - Office of Child Care	Homelessness	Emmonak	Marshall Architecture	South Central Alaska Area Health
ACF - Office of Head Start	Anchorage Community Land Trust	Emmons Mechanical	Mat-Su Borough School District	Education Center (SCAHEC)
ACF - Administration for Native	Anchorage Museum	Enstar	Mat-Su Health Foundation	Southcentral Foundation
Americans	Anchorage Neighborhood Health Center	Environmental Protection Agency	Mentasta Traditional Council	Southeast Alaska Association for the
Agape Electric	Anchorage Safety Patrol and Center	Eva Foundation	Mountain View Health Center	Education of Young Children
Akiachak Native Community	Anchorage School District	Ferguson	Mt. Stanford Tribal Consortium	Southeast Alaska Independent Living
Akiak	Anchorage Youth Courts	Federal Home Loan Bank	Mt. Village	Southeast Alaska Regional Health
Alakanuk	Arctic Access	First Alaskans Institute	Municipality of Anchorage	Consortium
Alaska Afterschool Network	Arctic Office Supply	First American Title	Nanwalek IRA Council	Southeast Island School District
Alaska Association for the Education	Arctic Slope Native Assoc.	First Bank of Ketchikan	Napaskiak	Southwest Region School District
of Young Children	Association of Village Council	Four A's	Napaskiak Tribal Council	Special Education Service Agency
Alaska Behavioral Health	Presidents	Frontier Supply Co.	National Asian Pacific Center for Aging	Spennard Builders Supply
Alaska's Best Water & Coffee	Association of Alaska Housing	GCI	National Institute of Health	Springhill Suites
Alaska Center for Children and Adults	Authorities	Gateway School District	Native Villages of Ambler, Bill	St Mary's
Alaska Children's Trust	Barnes and Noble	Gensco	Moore's Slough, Chuathbaluk,	St Mary's School District
Alaska Community Foundation	Barrow Child Care	Grainger	Eyak, Hooper Bay, Kluti-Kaah,	Standing Together Against Rape
Alaska Community Services	Beans Café	Haines	Ninilchik, Port Heiden, Selawik,	(STAR)
Alaska Dept. of Commerce,	Bering Straits Native Corp.	Haines School District	Tetlin, Tyonek, and Venetie	Stantec Architecture Inc.
Community and Economic	Bering Straits School District	Help Me Grow Alaska	NeighborWorks Alaska	Stebbins
Development	Bering Straits Regional Housing	Historic Ketchikan	New Stuyahok Traditional Council	Stebbins Community Assoc.
Alaska Dept. of Education and Early	Authority	Holiday Stationstores	Nine Star	Sterling
Development	Best Beginnings	Home Depot	Ninilchik Traditional Council	Stone Soup Group
Alaska Dept. of Environmental	Bethel Community Services	Home for Good	North Slope Borough	Stony River Traditional Council
Conservation	Foundation	Homer	Northern Air Cargo	Sultana New Ventures/Recover AK
Alaska Dept. of Health and Social	Bethel Family Clinic	Homer Electric	Northwest Strategies	Tanacross
Services	Bethel Library	Homer Foundation	Norton Sound	Tanaina Child Development
Alaska Dept. of Justice	Big Dog Construction	Hooper Bay	Norton Sound Health Corp.	Tanana Chiefs Conference
Alaska Dept. of Labor & Workforce	Boys and Girls Club	Housing Assistance Council	Nuiqsut Child Care	Target Circle Giving
Development	Brian Saylor and Associates	Howard Valentine Coffman Cove	Nunapitchuk	Tanacross Village Council
Alaska Dept. of Public Safety	Bristol Bay Health Corp.	School	NW Inupiat Housing Authority	Tauriainen Engineering
Alaska Dept. of Veterans Affairs	Bristol Bay Native Assoc.	Huslia Tribal Council	OPT-In Kiana	The Energy Conservatory
Alaska Division of Behavioral Health	Brother Frances Shelter	Integrity Services	Pacific Rim Building Products	thread
Alaska Division of Juvenile Justice	Brown's Electric	Ionia, Inc.	Parents as Teachers National Center	Tingit Haida Regional Housing
Alaska Division of Public Assistance	Builders Millwork and Supply	J-B Stor n' Lok	Parker, Smith & Feek Inc.	Authority
Alaska Early Childhood Advocacy	Campfire Alaska	Joy and Tom Save the World	Peninsula Overhead Door	Tok
Group	Consortia of Administrators for Native	Kake	Peninsula Plumbing	Tok local churches
Alaska Early Childhood Coordinating	American Rehabilitation (CANAR)	Kake City Schools	Pilot Station	Toksook Bay
Council	Capitol Glass	Kashunamiut School District (Chevak)	Planned Parenthood	Traditional Council of Togiak
Alaska First Realty	Carlisle	Kasigilik Tradition Council	Polar Pediatrics	Trustworthy Hardware
Alaska Food Policy Council	Catholic Social Services	Kawerak, Inc.	Premera Blue Cross Blue Shield of	Tundra Women's Coalition
Alaska Forum on the Environment	Central Council of the Tlingit and	Keller Supply	Alaska	Tyonek Child Care
Alaska Head Start Association	Haida Indian Tribes of Alaska	Kenai Peninsula Home Builders	Prince William Sound Science Center	United Way of Anchorage
Alaska Housing Finance Corp.	Charlotte Martin Foundation	Kenai Peninsula School District	Providence Alaska Foundation	University of Alaska Anchorage
Alaska Humanities Forum	Chevak	Kenai Peninsula Borough	Providence Hospital	University of Alaska Center for
Alaska Industrial Hardware	Chevak Traditional Council	Kenaitze	Public Health Nursing	Economic Development
Alaska Marine Lines	Child and Adult Care Food Program	Kenaitze Indian Tribe	Railbelt Mental Health	University of Alaska Center for
Alaska Mental Health Trust Authority	Chilkat Indian Village	Ketchikan	RainTech RainGutters	Human Development
Alaska Mental Health Consumer Web	Chilkat Valley Community Foundation	Ketchikan School District	Rasmuson Foundation	University of Alaska Fairbanks
Alaska Native Justice Center	Chilkat Valley Preschool	Kids Corp.	REACH, Inc.	University of Alaska Southeast
Alaska Native Medical Center	Chugachmiut	Kluti Kaah	Recover Alaska	Uresco
Alaska Native Tribal Health	Cities of Hooper Bay, Kenai, Mountain	Kobuk Valley Consulting	Redoubt Realty	US Corp. for National Service
Consortium	Village, Quinhagak, Sand Point,	Kodiak	Reliant Advisory Services	US Department of Agriculture
Alaska Native Women's Resource	and Soldotna	Kodiak Area Native Assoc.	Rug Bones Flooring	US Department of Education
Center	Clare House	Kodiak Community Foundation	Salamatof Native Assoc.	US Department of Energy
Alaska Network on Domestic	Clare Swann Early Learning Center	Kodiak Island Borough	Salvation Army	US Department of Health and Human
Violence and Sexual Assault	Coastal Villages Region Fund	Kodiak School District	Savoonga	Services
Alaska Psychiatric Institute	Community Connections	Konica Minolta	Schrock Construction	US Department of Housing and Urban
Alaska Regional Hospital	Cook Inlet Housing Authority	Kroger Corp.	Scott's Flooring	Development
Alaska Safety	Cook Inlet Lending Center	Kuspuk School District	SE Alaska Independent Living	US Department of Justice
Alaska School Activities Assoc.	Cook Inlet Tribal Council	Kwethluk	Sea Lion Corp.	US Treasury
Alaska Seeds of Change	Copper River Native Assoc.	Learn and Grow	Sealaska Corp.	US Treasury - CARES Act Funding
Alaska System for Early Education	Copper River Native Association	Learn to Return	Sealaska Heritage Institute	Villages of Iliamna, Northway,
Dept. (SEED)	Child Care	Lions Club	Seaview	Rampart and Solomon
Alaska Waste	Copper River School District	Local Initiatives Support Corp.	Senco of Alaska	Walters and Associates
Aleut Community of St. Paul Island	Copper Valley Learning and Day Care	Lower Kuskokwim School District	Serve Alaska	Washington State Community Action
Tribal Government	Center	Lower Yukon School District	Seventh Generation Fund for	Program
Aleutian Pribilof Islands Assoc.	Covenant House Alaska	Lowe's	Indigenous People	Waterworks Plumbing
Amazon Smile	Curyung Tribal Council	Lutheran Social Services	Shageluk Native Village	Wells Fargo
AmeriCorps	DAM Roofing	Lynn Canal	Sherwin Williams	Wisdom and Associates
American Cancer Society	Denali Commission	Manilaq Assoc.	Sitka School District	Yukon-Kuskokwim Health Corporation
American Lung Assoc.	Desert Air Service	March of Dimes		Yupit School District
American Non Smokers Rights		Mark's Drywall		YWCA Alaska

Rural Alaska Community Action Program, Inc.

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TTY toll-free assistance 800.877.8339



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To file a program complaint of discrimination, complete the USDA Program Discrimination Complaint Form, (AD-3027) online and at any USDA office, or write a letter addressed to USDA and provide in the letter all of the information requested in the form. To request a copy of the complaint form, call 866-632-9992. Submit your completed form or letter to USDA by:

1. mail: U.S. Department of Agriculture
Office of the Assistant Secretary for Civil Rights
1400 Independence Avenue, SW
Washington, D.C. 20250-9410;
2. fax: (202) 690-7442; or
3. email: program.intake@usda.gov

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